LCAP Year	☑ 2017–18	2018–19	2019–20
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Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

LCFF Evaluation Rubrics [Note: this text will be hyperlinked to the LCFF Evaluation Rubric web page when it becomes available.]: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name

Connections Visual and Performing Arts Academy

Contact Name and Title

Robert N. Griffith Superintendent

Email and Phone

rgriffith@summbears.net

209-928-3498

2017-20 Plan Summary

THE STORY

Briefly describe the students and community and how the LEA serves them.

Connections Visual and Performing Arts Academy

The Connections Visual and Performing Arts Academy is a charter school serving grades 7-12 located on the Summerville High School campus in Tuolumne, California. Connections VPAA opened its doors to 50 7th and 8th grade students in the fall of 2002. Each year after that, one more grade level was added, until Connections had its first graduating class in June of 2007. Currently, the enrollment in Connections is 232 students.

Connections VPAA and Summerville High School have a unique and cooperative relationship. The two programs are integrated on the same school campus, and students in each school benefit from the programs offered. The focus of Connections is visual and performing arts, and has drawn students from throughout the county who have a strong interest in these courses. Because of the strong enrollment in this program, several levels of art, choir, theater, music and dance classes are available, which strengthens the elective program for both Summerville and Connections students. Connections students are in turn able to benefit from the strong academic program existing at Summerville High School, and participate in athletics, ASB, school clubs, and the school band.

Because Connections VPAA is a charter school, specialized classes in non-core areas can be offered by non-credentialed teachers. This has allowed the program to develop specialty classes for academy students, such as ballet, academy theater, and an advanced theater productions course. Another benefit of operating as a charter school is that students who live outside of the Summerville High School District attendance boundaries may attend Connections without applying for an interdistrict attendance agreement. Students choosing to enroll in Connections sign an academic agreement which requires students to commit to enrolling in two visual and performing arts electives each semester, maintain grades of C or above, and demonstrate good attendance and

behavior.

Parent involvement is a critical element of the success of the Connections VPAA and its students. Parents have formed an active booster club, "C.A.S.T.", which is the acronym for the "Creative Arts Support Team." There are also monthly meetings of the Connections Advisory Board, comprised of eight elected parents and the principal. On a regular basis, 15-20 parents attend the Advisory meetings to discuss budget, programs and upcoming events. Connections parents are also active on the Summerville High School Site council and the WASC leadership team.

Opening a separate school on the campus of an existing comprehensive high school with its own strong traditions, community support, and a strong identity has not been without challenges, for students and staff. The two schools have adapted to questions of class ranking, school colors and mascots, participation in activities, graduation ceremonies and opportunities in electives. The students of both schools are completely integrated into the academic program, and a visitor to the campus would not be able to distinguish a difference between students of either school.

LCAP HIGHLIGHTS

Identify and briefly summarize the key features of this year's LCAP.

This year's LCAP focuses on the most important school and academic needs of our students and are identified on our goals. 1. Emphasizing a rigorous academic program for every student. 2. Increasing student engagement. 3. Increasing student preparation for their futures. The purpose of these goals is to emphasize preparation of every student for their futures in academics and life. Many of the actions emphasize school wide opportunities to increase effectiveness with all students and provide opportunities for our struggling and at risk students to be supported. The goals are tied to specific and measureable results that will indicate progress in critical areas that point to student growth and success.

REVIEW OF PERFORMANCE

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

GREATEST PROGRESS

Some significant growth has been recorded representing the metrics identified in the goals. The 2016 CASSPP score results for 11th grade students indicate outstanding improvement and performance. SUHSD performs ahead of the state and other local high schools in both Language Arts and Math. Significant increases were recorded in both categories. Meets and exceeds standards in ELA went from 53% to 71% and in Math from 19% to 40%. Both of the 2016 scores represent results about 8% ahead of the state and county averages. Summer school credit recovery had 79 students attend. With several new administrators, the practice of meeting with every student who have poor grades has become standard. Efforts to improve student engagement and increase participation appears successful. Efforts to

prepare more students for college and beyond have shown a positive increase in the metrics to measure those results.

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

GREATEST NEEDS

The actual practices in Math support and ELA support classes need improvement. Currently these courses represent a repeat of more work from the original course. As originally approved, these courses were to be a backing for the base course they are supporting helping students with assignments and areas of need, not giving more of the same work.

The dashboard information indicates a lower rate of graduation for socioeconomic and minority students in addition to an increased rate of suspension for the same students. However, this information reflects a 2014-2015 comparison. As the dashboard information becomes more current, these specific data point will be addressed. However, historical performance of students from socio-economically challenged and minority students indicates these have been and will remain areas of emphasis to close the achievement gap.

Identifying struggling students early and employing a more targeted RTI is needed. This will require a review of our SST procedures and follow up and 504 students.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

PERFORMANCE GAPS

As mentioned above, the out of date dashboard information indicates a lower rate of graduation for socio-economic and minority students in addition to an increased rate of suspension for the same students. It can be assumed that this trend has continued as also evidenced by long term achievement gaps in education. Specific supports need to be reformed such as the actual 504 services; the instructional practices in support classes; once students are identified as at risk, keeping them on a hot list to evaluate individual needs and how to support the; provide SST intervention in a more timely manner; and planning credit recovery options that do not wait until summer to conduct those supports.

INCREASED OR IMPROVED SERVICES

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

Previously to 2016-2017, RTI has been a collection of "drive by" events for academically struggling students. A current administrator has taken on the IEP and SST improvement focus. A part of her work will include planning in detail an RTI model that works at our school. Students failing in private without identification and intervention is not an option. A multi-services and intervention approach will characterize our next steps. The cornerstone of this effort is early identification; a predetermined plan; caring adults who will take action; contact with parents; pursuit of every struggling student, and following up as a matter of routine.

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT
Total General Fund Budget Expenditures for LCAP Year	\$2,110,550.48
Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year	\$91,699

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

Expenditures that are not included in the LCAP are primarily operational costs that contribute to schools overall function:

- 1. Salaries and benefits for all certificated, classified, and management employees
- 2. Deferred Maintenance Costs
- 3. Special Education Costs
- 4. General supplies, contracts, and services for the operation of the district

\$1,952,920 Total Projected LCFF Revenues for LCAP Year

Annual Update

LCAP Year Reviewed: 2016-2017

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Goal #1. Provide a rigorous academic program for every student in Summerville Union H.S. District with the opportunity to learn at high levels through:

- full implementation of Common Core State Standards Math and ELA
- increase graduation rate increasing academic performance as measured by the CAASPP (California Assessment of Student Performance and Progress)
- Provide access to core curriculum to all students

State and/or Local Priorities Addressed by this goal:

STATE	⊠ 1	⊠ 2	□ 3	⊠ 4	□ 5	□ 6	□ 7	□ 8	
COE	□ 9	□ 10)						
LOCAL									

ANNUAL MEASURABLE OUTCOMES

EXPECTED

- Increase graduation rate by 1% over previous year. (see annual update)
- Meet minimum 95% tested students on SBAC assessments (see annual update)
- Academic Growth will be measured by CAASPP (see annual update)

ACTUAL

- Graduation. 2016. 92.1%
- 2015/2016: 95% SBAC participation met.

•	CASSPP	2015	2016	2015	2016
•		11th ELA		11th Math	
•	SUHSD				
•	Exceed	15%	41%	3%	12%
•	Meets	38%	30%	16%	28%
•	Nearly M	27%	18%	31%	26%
•	Not Met	17%	11%	51%	35%

•	CASSPP	2015	2016	2015	2016
•		11th ELA		11th Math	
•	Sonora				
•	Exceed	26%	29%	4%	11%
•	Meets	37%	34%	15%	20%
•	Nearly M	20%	18%	27%	22%
•	Not Met	17%	23%	53%	47%
•	CASSPP	2015	2016	2015	2016
•		11th ELA		11th Math	
•	Gold Rush				
•	Exceed	4%	9%	0%	0%
•	Meets	32%	26%	4%	15%
•	Nearly M	48%	20%	17%	6%
•	Not Met	16%	46%	79%	79%
•	CASSPP	2015	2016	2015	2016
•		11th ELA		11th Math	
•	State				
•	Exceed	23%	26%	11%	13%
•	Meets	33%	33%	18%	20%
•	Nearly M	24%	22%	25%	25%
•	Not Met	20%	19%	45%	43%

Action

1

Actions/Services

PLANNED

• Math 1 and 2: support classes

ACTUAL

Provided three total math support courses.

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BUDGETED ESTIMATED ACTUAL \$12,195.65-TOTAL \$14,304.91-TOTAL \$10,000-(1000) Certificated Salaries \$11,372.82(1000) Certificated Salaries \$2,195.65-(3000) Benefits \$2,195.65-(3000) Benefits

.

Action

2

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PLANNED

◆ ELA Development 1 and 2: support classes

The scho

The school provided four ELA support courses.

BUDGETED

\$17,671.02-TOTAL

\$20,723.72-TOTAL

\$15,614.64-(1000) Certificated Salaries

\$18,667.34-(1000) Certificated Salaries

\$2,056.38-(3000) Benefits

\$2,792.82-(3000) Benefits

ACTIONS / SERVICES

Action

Actions/Services

PLANNEDAfter school tutoring	ACTUAL Two days a week from 2:00 until 5:00 tutoring plus an instructional aid.
BUDGETED	ESTIMATED ACTUAL
\$0	\$0

Expenditures

ACTIONS / SERVICES

Action

4

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PLANNED
 Core teachers to receive additional Common Core
training

ACTUAL

Julie Battle to ERWC; three Science teachers to an all day NGSS training and an all day release day to coordinate; three days of five ELA teachers paid time in summer of 2016 for coordinating Common Core curriculum. One math teacher to state math conference and Common Core implementation.

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Expenditures

\$0

ESTIMATED ACTUAL

\$0

)

Action

5

Actions/Services

PLANNED

• Purchase Common Core aligned textbooks

Study Sync ELA curriculum purchased for the entire school. "Big Ideas" math purchased for selected math courses.

BUDGETED

\$0

\$0

Expenditures

ACTIONS / SERVICES

Action

6

Actions/Services

Expenditures

Summer school for underperforming students (summer of 2016)

ACTUAL

Summer school credit retrieval provided for 79 students in the summer of 2016.

\$0

BUDGETED

\$0

Action

7

Actions/Services

 PLANNED
 Admin provide annual student academic progress reviews to every student ACTUAL

This goal was achieved for every student.

ESTIMATED ACTUAL

Expenditures

BUDGETED \$0

\$0

ACTIONS / SERVICES

Action

8

Actions/Services

Expenditures

PLANNEDSBAC training on interim assessments for ELA and Math	ACTUAL This was done previously for teachers and not this year. High school principal
	attended an SBAC training.
BUDGETED	ESTIMATED ACTUAL
\$0	\$0

ACTIONS / SERVICES

Action

9

Actions/Services

PLANNED

Add AP European History

ACTUAL

One section of European AP History was provided.

Expenditures

BUDGETED	ESTIMATED ACTUAL
\$0	\$0

ACTIONS / SERVICES

Action

10

Actions/Services

PLANNED

• Qualify more courses for A-G requirements

ACTUAL

Added AP European History and ASB Leadership.

BUDGETED

\$0

\$0

Expenditures

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The use of Math 1 and Math 2 support, and ELA Development courses were provided to many at risk students. After school tutoring was provided throughout the year. Common core training and textbooks continue to be an emphasis. Summer school was provided in the summer of 2016 while all students have been seen by their counselor to review academic progress. AP European History was added to the master schedule and a teacher was hired to teach the course.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

While the California Dashboard does not provide a graduation rate comparison, the minimum testing rate of 95% SBAC participation was reached and the CASSPP testing results were very positive. The school showed excellent improvement in these academic measures while maintaining a supremacy of scores over the state and county averages.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

One impact on the budget discrepancy was \$5,846.74 of textbooks budgeted to supplemental funding were paid for out of increased lottery revenue.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Efforts to improve actions will focus on our at risk populations. RTI has been a collection of "drive by" events for needy students. Current administration has taken on the IEP and SST student cause. Planning in detail will take place on a RTI model that works at our school. The school will target improving student learning for all students. A multi-services and intervention approach will be the focus our next steps. The emphasis of this effort is early identification; a predetermined plan; caring adults who will take action; contact with parents; pursuit if every struggling student. Further emphasis on early identification of the most at risk students and interventions will be a planning priority.

Goal #2. Increase student engagement:

Goal 2

- Through increased use of student engagement instructional strategies in Summerville Union H.S. District (see Annual Update, Goal 2) classrooms.
- The use of technology instruction in the classroom (see Annual Update, Goal 2)
- Increase use of Character Counts and student recognition programs (See Annual Update for metrics)

State and/or Local Priorities Addressed by this goal:

STATE	□ 1	□ 2	□ 3	□ 4	⊠ 5	⊠ 6	□ 7	□ 8
COE	□ 9	□ 10)					
LOCAL								

ANNUAL MEASURABLE OUTCOMES

EXPECTED

- Improve technology use and decrease distractions inside and outside the classroom with iPads through three dedicated staff development sessions on the instructional essentials of using iPads.
- Recognize students in CC and academics at least monthly.
- Attendance rate for 2014-2015: 94.64%.
- Chronic absent students: 2014-2015, 19.8%.
- School climate baselines are reflected in the following AMOs:
 - Suspension rate:
 - **2015-2016: 8.4%**;
 - **2**014-2015: 9.3%; 2013-2014 5.1%
 - 2012-2013 5.4% (based on # of incidents. See appendix page 39)
 - Expulsion Rates:
 - **2**015-2016. 7/752. .93%
 - **2**014-2015. 5/752. .66%

ACTUAL

- Three PDs provided; MDM and County filters put in place to reduce outside entertainment use.
- - Character Counts Luncheons and recognitions: 9/30/16; 11/10/16; 1/13/17; 2/24/17; 4/14/17; 5/26/17
- •
- 2015-2016 94%
- 2015-2016 14.75%

Suspensions 2015-2016. 8.4%

Expulsions 2015-2016. 7/752. .93%

Action

1

Actions/Services

Expenditures

PLANNED • Classified Experts	ACTUAL Classified Experts
BUDGETED	ESTIMATED ACTUAL
\$49,470.80-TOTAL	\$38,343.39-TOTAL
\$40,000(1000) Salaries	\$31,002.85 (1000) Salaries
\$9,470.80 (3000) Benefits	\$7,340.54 (3000) Benefits

ACTIONS / SERVICES

Expenditures

PLANNED

• Professional development in student engagement through Adams Consulting

• Professional development in student engagement through Adams Consulting

• Professional development in student engagement and depth and knowledge. Staff professional development travel and conference, Julie Adams consulting paid for through Educator Effectiveness Grant.

BUDGETED ESTIMATED ACTUAL \$5,780-TOTAL \$4,781.12-TOTAL

\$5,780 (4000)-Supplies \$4,781.12 (5000) Travel and Conference

ACTIONS / SERVICES

Action 3

PLANNED

• Professional development in classroom technology instruction through TCSOS

BUDGETED

ACTUAL

Support has been provided and direct teacher instruction in professional development and participation in the technology committee. Media Tech Class (1 period 16.17)

ESTIMATED ACTUAL

\$0

Expenditures

Actions/Services

ACTIONS / SERVICES

Action

	PLANNED	ACTUAL
Actions/Services	 School crisis counselor increase services 	Counselor services approximately five hours a week.
		· · · · · · · · · · · · · · · · · · ·
	BUDGETED	ESTIMATED ACTUAL
Expenditures	\$0	\$0

Action

Actions/Services	 Expand instructional access to technology for instruction for teachers 	ACTUAL Added access points to classrooms; staff iPads upgraded to Air Two; purchased new laptops for several teachers.
Expenditures	\$9,860.03-(4000) Supplies \$19,434.97-Base Grant Expenditures	\$16,884.20-(4000) Supplies \$3,247.17-Base Grant Expenditures

ANALYSIS

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Student engagement strategies were emphasized through targeted professional development with Julie Adams Consulting this year. Efforts were made to make the tech devices more useful and less of a distraction through professional development, Mobile Device Management, and county filtering services. The Character Counts Program operated well this year. Students who are more engaged in the classroom and school activities are less likely to have attendance issues, which is a high predictor of school success.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The professional development focusing on student engagement was well received. Teachers received a number of reminders regarding the importance of positive culture and practices based upon brain research. The Character Counts Program which had gone into a one year hiatus was relaunched and invigorated by administration, staff, and students. Teachers have continued to receive tech support professional development for classroom use of tech for instruction.

Students have shown a willingness to receive support for their personal issues with our crisis counselor. The counselor has shown great skill in supporting at risk populations who are struggling with personal issues. Students who feel safe at school tend to have higher attendance rates and be more successful.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The discrepancy between the budget and actual spending was priparily due to Professional development expenses paid for out of Educator Effectiveness one time funding.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

AMAO "Increase use of effective engagement strategy use over previous year" has been removed. This is based upon that there is no measureable outcome that specifically addresses that metric.

Student engagement remains a high priority for the school. Efforts will be increased through the implementation of three new actions. Get Focused, Stay Focused is a goal setting program that when fully implemented will cover students grade 9-12. Another effort will be in the area of engaging students in the classroom through best first teaching strategies and support students in the classroom through a comprehensive RTI program. Research indicates the more students are connected to the school by engaging in the processes and activities, the more successful they will be.

Goal 3

Goal #3. Increase student preparation for college, career, and community:

- through increasing the percentage of students achieving A-G requirements for college.
- Identify, refine, and implement efforts to prepare and connect students to future career opportunities through education, training, and work.
- Increase communication of information to parents and students about post-secondary opportunities

State and/or Local Priorities Addressed by this goal:

STATE	□ 1	□ 2	⊠ 3	□ 4	□ 5	□ 6	⊠ 7	⊠ 8		
COE	□ 9	□ 10								
LOCAL										

ANNUAL MEASURABLE OUTCOMES

EXPECTED

ACTUAL

- Increase 2% per year students graduating with a-g requirements. (2016-2017)
- 2013 39%
- 2014 42%
- 2015 44%
- 2016 55%
- Increase student participation in all four pathway programs by 5%. (2016-2017)
- Increase participation rates of students graduating with a certificate in a career pathway by 5%. (2016-2017)

55%

- 2016-2017 CTE Student Enrollments 405/607. 66.7%
- 2015-2016 CTE Student Enrollments 371/650. 57%.
- Intro Ag, Adv Animal and Plant, Ag Leadership, Vet Science, Manufacturing, Mechanics, General Auto, Adv Auto, Keyboarding, General Business, Accounting, Elementary Aid, CTE Law Enforcement.

 graduates attending 4 yr attending 2 yr college attending trade schools graduates into work Gap year % of graduates taking the SA' Number of 2016 seniors taking 33.8% of graduating seniors 	ng courses at C	2016 27.8% 51.3% 4.3% 4.3% 6.0% 36.5% Columbia College 2016 – 44/130,	•	graduates attending 4 yr attending 2 yr college attending trade schools graduates into work Gap year % of graduates taking the SA Number of 2016 seniors taking 2016 – Number of 2016 seni College 2016 – 44/130, 33.89 2017 – N/A Not available	g courses ors taking o	courses at Columbia
--	-----------------	--	---	--	---------------------------	---------------------

Action

1

Actions/Services

PLANNED

• Provide equipment for Pathway instruction

ACTUAL

Supplies purchased for Robotics and Vet Science. New lab installed for adult education; new welding equipment.

BUDGETED

Expenditures

\$3,867.50-(4000) Supplies

ESTIMATED ACTUAL

\$2,485.92-(4000) Supplies

ACTIONS / SERVICES

Action

Expenditures BUDGETED ESTIMATED ACTUAL \$0	Actions/Services	Increase student attendance in Pathway courses	ACTUAL Growth from 371 to 405.
		BUDGETED \$0	\$0

Action

3

Actions/Services	PLANNED • CTE teacher training	ACTUAL Rachel Castongia attended Ag Conference; Dibble attended CTE Coordinator training; Horak four days to Get Focused Stay Focused.
Expenditures	\$0	Paid for by CTE Incentive Grant and Educator Effectiveness Grant

ACTIONS / SERVICES

Action

Actions/Services	Continue AP training to teachers	ACTUAL Patey to AP Euro training; Banks to AP Spanish training.
Expenditures	BUDGETED \$0	\$0

ANALYSIS

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Efforts are being made to prepare more students for more options upon graduation from Summerville. Involvement in a-g courses, career-tech education, and focus on the future guide students into a more defined future.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

More courses have been identified and qualified as a-g courses at Summerville. GLCs are guiding more students into these courses, with the result being more students are graduating college ready going from 39% in 2013 to 55% in 2016. Teachers continue to be trained in CTE and AP to provide excellent instruction for our students. Effectiveness will become more clearly measured as rubrics become online through the dashboard.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

One expenditure that impacted a discrepancy between budgeted and actual expenditures were the many professional development trainings paid for by Educator Effectiveness and College Readiness Block Grant.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The AMOs previously included attendance, chronic absences, suspension and expulsion rates. These have been moved to more appropriately fit into Goal #2 and student engagement. The actions under goal #2 more directly impact these four indicators.

Efforts will continue to identify increasing a-g courses at the school. The school is adopting the curriculum "Get Focused, Stay Focused" for 2017-2018 and beyond. This curriculum guides students to make a 10 year plan for their future which includes, preparation, employment, education, family, and economic goals. GFSF has proven to reduce freshman failure rates, decrease drop outs and increase attendance, all contributing to a higher success rate for freshman transition and focus for students throughout to high school experience.

Stakeholder Engagement

INVOLVEMENT PROCESS FOR LCAP AND ANNUAL UPDATE

LCAP Year	

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The LEA has engaged the community in multiple efforts to solicit input into the LCAP. Shareholder meetings have been held where input was solicited from the School Improvement Committee, School Site Council, Staff, and the governing board. Parents were contacted through the "School Messenger" automated call program. The School Site Council is serving as the primary community review committee for the LCAP. This process included discussions of the total revenue and targeted LCAP expenditures during the negotiation process.

Beginning in May 2016, a School improvement Committee was formed. The purpose was to list needs, evaluate systems and programs, review the master schedule and bell schedule, and provide ideas and input for improvement in student learning. This committee has served as a incubation place for ideas and input that has driven a number of suggestions and improvements, some of which influence the LCAP. The committee was made up of administrators, teachers, parents, community members, and students. Approximately 15-20 were present for most meetings. Issues and topics included:

- Attendance
- College and career readiness
- Bell schedule
- Campus climate
- 9th grade academic performance
- Equity in teacher responsibilities
- Class size
- School safety and drug use
- Engaging parents
- Improving student learning
- Value of homework

On December 1, 2016, a survey was taken with students, parents, and staff. The results provided input into issues, solutions, and next steps. Some results:

Attendance: Attendance clerk has increased expectations and enforcement of policy

School Safety: Safety Plan was rewritten and drug dog visits have been enforced on campus.

School climate: Has improved with new leadership and effective student contacts and follow-up to academic problems.

Bell schedule: An alternative schedule that allow each teacher to see all students three days a week has been proposed to the board. Results are pending. College and Career Readiness: Get Focused Stay Focused program was reviewed and introduced for 2017-2018 and is included in this LCAP. Career Readiness: Discussion and approval of Columbia College offering a CTE pathway at Summerville for 2017 and beyond has now been included in the LCAP.

LCAP input was discussed and information gathered at all of the following meetings:

September 8, 2016. SIC

September 22, 2016. SIC

October 3, 2016. SIC

October 17, 2016. SIC

October 31, 2016. SIC

November 14, 2016. SIC

December 1, 2016. Surveys

January 9, 2017. SIC

April 5, 2017. SUHSD Board Budget Workshop

April 12, 2017. SHS Site Council

April 18, 2017. Connections Advisory Board

May 25, 2017. SUHSD Certificated Staff

May 25, 2017. SUHSD Administrative Team Review

June 14, 2017. SUHSD School Board. First Reading

June 28, 2017. SUHSD School Board. Approval

IMPACT ON LCAP AND ANNUAL UPDATE

How did these consultations impact the LCAP for the upcoming year?

The outreach to stakeholders resulted in providing valuable information for continuing current actions, modifying actions, deleting some actions, and adding new actions. Categories that are targeted for adjustment include a revised bell schedule for 17-18 that will allow teachers to see every student three times a week; focusing support courses to more specifically support the original base courses instead of double the work load on an already academically stressed student; and increasing the rigor of the summer credit recovery program. New actions introduced into the 2017-2018 LCAP include an engagement strategy that uses "Character Strong" curriculum for all students; incorporating a school wide RTI system of supports for all students that includes best first instruction and supporting at risk students in the classroom; and the introduction of "Get Focused, Stay Focused" curriculum that is research based and has been used to increase student engagement by planning out their goals and action plan for a ten year period. A continuing focus will be to increase effectiveness of student engagement through technology; increasing teacher effectiveness through professional development in the areas of technology use, effective first teaching, and classroom intervention strategies.

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Graduation Rate	2016 92.1%	92.4%	92.7%	93%
SBAC 95% Tested	2016 95%+	95+%	95+%	95+%
CASSPP 11 th	2016 Meets/Exceeds ELA 71%. Math 40%.	ELA 72% Math 41%	ELA 73% Math 42%	ELA 74% Math 43%

PLANNED ACTIONS / SERVICES

For Actions/Serv	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:						
	Students to be Served	☐ All ☐ Stud	dents with Disabilities	Specific Student Gro	oup(s)]		
	Location(s)	☐ All schools	Specific Schools:		☐ Specif	fic Grade spans:	
			OR				
For Actions/Serv	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:						
	Students to be Served		rs September South	□ Low Income			
			Scope of Sorvices	☐ LEA-wide Sch Jnduplicated Student Gro	oolwide oup(s)	OR Limited to	
	Location(s)	☐ All schools	Specific Schools: S	ummerville High 🗵] Specific	Grade spans: 9-12	
ACTIONS/SERVICES							
2017-18			2018-19		2019-20)	
☐ New ⊠ Mod	ified		☐ New ☐ Modified ☐ Unchanged		New	√ ☐ Modified ⊠ Unchanged	
Math 1 and 2: supp			Math 1 and 2: support of		Math 1 and 2: support classes		
ELA Development 1	and 2: support classes		ELA Development 1 and	2: support classes	ELA Development 1 and 2: support classes		
BUDGETED EXP	<u>ENDITURES</u>						
2017-18			2018-19		2019-20)	
Amount	\$35,482.09-TOTAL \$29,940.16 (1000)-Sala \$5,541.92(3000)-Bene		Amount	\$35,482.09- TOTAL \$29,940.16 (1000)- Salaries \$5,541.92(3000)- Benefits	Amo unt	\$35,482.09-TOTAL \$29,940.16 (1000)-Salaries \$5,541.92(3000)-Benefits	
Source	Supplemental		Source	Supplemental	Sour	Supplemental	

				ce	
Budget Reference	(1000)-Salaries (3000)-Benefits	Budget Reference	(1000)-Salaries (3000)-Benefits	Budg et Refe renc e	(1000)-Salaries (3000)-Benefits

Action 2								
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served	☐ All ☐ Students	with Disabilities [Specific Stud	ent Group(s)]					
Location(s)	☐ All schools ☐ S	Specific Schools:	Specific Grade spans:					
		OR						
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served	□ English Learners		me					
	Scope of Services	☐ LEA-wide ☐ Schoolwide Group(s)	OR Limited to Unduplicated Student					
Location(s)	☐ All schools ☐ S	Specific Schools:	Specific Grade spans: 9-12					
ACTIONS/SERVICES								
2017-18	2018-	19	2019-20					
☐ New ☐ Modified ☒ Unchanged	□N€	ew 🗌 Modified 🔀 Unchanged	☐ New ☐ Modified ☒ Unchanged					
After school tutoring		school tutoring	After school tutoring					
BUDGETED EXPENDITURES								
2017-18	2018-	19	2019-20					

\$0

Amount

Source

Budget Reference

\$0

Amount

Source

Budget Reference \$0

Amount

Source

Budget Reference

Action 3									
For Actions/Ser	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	☐ AII ☐	Students with	Disabilities	☐ [Specific Stud	ent Group(s)]		-
	Location(s)	All schools spans:	☐ Spec	ific Schools:		:	Specific Grade)	
	OR								
For Actions/Ser	vices included as contribut	ing to meeting	the Increase	d or Improve	d Services Requ	irement:			
	Students to be Served	□ English Lea	arners 🛚 🖂	Foster Youth	□ Low Incor	me			
		Scope of S		LEA-wide oup(s)	Schoolwide	OR	Limited t	to Unduplica	ited Student
	Location(s)	All schools	☐ Spec	ific Schools:		🖂 :	Specific Grade	spans: 9-12	2
ACTIONS/SERV	ICES								
2017-18			2018-19				2019-20		
☐ New ☐ Mod	dified 🛭 Unchanged		☐ New ☐] Modified [>	Unchanged		☐ New ☐	Modified	
Core teachers to Math/Science Common Core training			Core teachers to Math/Science Common Core training			Core teachers to Math/Science Common Core training			
BUDGETED EXF	BUDGETED EXPENDITURES								
2017-18			2018-19				2019-20		
Amount	\$0		Amount	\$0			Amount	\$0	
Source			Source				Source		

Budget Reference

Budget Reference Budget Reference

Action 4								
For Actions/Servi	ces not included as co	ntributing to mee	ting the Incre	ased or Im	proved Services Re	equirement:		
	Students to be Served	☐ All ☐ Students with Disabilities ☐ [Specific Studen			Specific Student	Group(s)]		
	Location(s)	☐ All schools	Specific	Schools:		☐ Specific	c Grade spans:	
				OR				
For Actions/Servi	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:							
	Students to be Served	⊠ English Learn	ers 🛚 🖾 Fo	oster Youth				
		Scope of S	Arvicae —	LEA-wide oup(s)	Schoolwide	OR [Limited to Unduplicated Student	
	Location(s)		☐ Specific	Schools:		⊠ Specific	c Grade spans: 9-12	
ACTIONS/SERVIC	<u>ES</u>							
2017-18			2018-19			2019-20		
☐ New ⊠ Modif	ied 🗌 Unchanged		☐ New ☐] Modified	☑ Unchanged	☐ New ☐ Modified ☐ Unchanged		
Summer credit recov	ery for underperforming st	udents	Summer credit recovery for underperforming students			Summer credit recovery for underperforming students		
BUDGETED EXPE	NDITURES NDITURES							
2017-18			2018-19			2019-20		
Amount	\$0		Amount	\$0		Amount	\$0	
Source			Source			Source		

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Budget Reference

Budget Reference Budget Reference

Action	5

For Actions/Servi	ces not included as co	ntributing to m	neeting the Inc	creased or I	mproved Services R	equirement:	
	Students to be Served	□ AII □	Students with	Disabilities	Specific Student	Group(s)]	
	Location(s)	All schools	s ☐ Specif	fic Schools:_		Specific	c Grade spans
				OR			
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:							
Students to be Served			arners 🛚	Foster Youth	Low Income		
	Scope of Services			OR 🗆 L	imited to Unduplicated Student		
	Location(s)		Specif	fic Schools:_		Specific	c Grade spans:9-12
ACTIONS/SERVIC	<u>ES</u>						
2017-18			2018-19			2019-20	
☐ New ☐ Modif	ied 🛚 Unchanged		☐ New ☐	Modified [ied ⊠ Unchanged □ New □ Modified ⊠ Unchang		☐ Modified
Admin provide annua	al student academic progre	ess reviews to	Admin provide annual student academic progress reviews to every student			Admin provide annual student academic progress reviews to every student	
BUDGETED EXPE	NDITURES NDITURES						
2017-18			2018-19			2019-20	
Amount	\$0		Amount	\$0		Amount	\$0
Source			Source			Source	
Budget Reference			Budget Reference			Budget Reference	

Action 6								
For Actions/Servi	ces not included as co	ntributing to meeti	ng the Increa	ased or Imp	roved Services Re	quirement:		
	Students to be Served	☐ All ☐ Stu	dents with Dis	sabilities [Specific Student	Group(s)]		
	Location(s)	☐ All schools	☐ All schools ☐ Specific Schools:			Specific Grade spans:		
OR OR								
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served			ers 🛚 Fo	ster Youth	□ Low Income			
		Scope of S	SARVICAC -	LEA-wide roup(s)	Schoolwide	OR	Limited to Unduplicated Student	
<u>Location(s)</u>			Specific	Schools:		⊠ Specifi	c Grade spans: 9-12	
ACTIONS/SERVIC	<u>ES</u>							
2017-18			2018-19			2019-20		
☐ New ☐ Modif	ied 🛚 Unchanged		☐ New ☐	Modified	☐ Unchanged	☐ New ☐ Modified ☐ Unchanged		
SBAC training on inte	erim assessments for ELA ar	nd Math E	SBAC training on interim assessments for ELA and Math			SBAC training on interim assessments for ELA and Math		
BUDGETED EXPE	NDITURES							
2017-18			2018-19			2019-20		
Amount	\$0		Amount	\$0		Amount	\$0	
Source			Source			Source		
Budget Reference			Budget Reference			Budget Reference		

Action 7									
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
	Students to be Served	⊠ AII □	Students with	Disabilities	☐ [Specific Stud	dent Group(s)]	Group(s)]		
	Location(s)						ecific Grade spa	ans: 9-12	
	OR								
For Actions/Serv	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
	☐ English Le	arners 🗌	Foster Youth	Low Inco	me				
		Scope of S	ervices	EA-wide	Schoolwide	OR [Limited to Und	duplicated Student Group(s	3)
	Location(s)	All schools	S Speci	fic Schools:		Spe	ecific Grade spa	ans:	
ACTIONS/SERVIC	ACTIONS/SERVICES								
2017-18			2018-19			2019-20)		
☐ New ☐ Modi	fied 🛚 Unchanged		□ New □ Modified ☑ Unchanged □ New □ Modified ☒ Unchanged				⊠ Unchanged		
Qualify more cou	rses for A-G requirem	ents	Qualify more courses for A-G requirements			Qualify	Qualify more courses for A-G requirements		
BUDGETED EXPE	<u>ENDITURES</u>								
2017-18			2018-19			2019-20	1		
Amount	\$0		Amount	\$0		Amount	\$0		
Source			Source			Source			
Budget Reference			Budget Reference			Budget	Ce		

Action 8								
For Actions/Service	ces not included as cor	tributing to meetin	g the Increa	ased or Impro	oved Services Re	quirement	:	
	Students to be Served	⊠ All □ Stud	lents with Dis	sabilities [Specific Student	Group(s)]		
	Location(s)		☐ Specific	Schools:		∑ Specific Grade spans: 9-12		
				OR				
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
Students to be Served			rs 🗌 Fo	ster Youth	☐ Low Income			
		Scope of S	SAMUCAC -	LEA-wide Group(s)	Schoolwide	OR	Limited	to Unduplicated Student
	Location(s)	All schools	☐ Specific	Schools:		☐ Spe	cific Grade spa	ins:
ACTIONS/SERVICE	ACTIONS/SERVICES							
2017-18			2018-19			2019-20		
⊠ New ☐ Modifi	ed 🛚 Unchanged		☐ New [Modified	☑ Unchanged	☐ New	Modified	Unchanged □
Purchase commo	n core curriculum		Purchase common core curriculum			Purchase common core curriculum		
BUDGETED EXPE	NDITURES NDITURES							
2017-18			2018-19			2019-20		
Amount	\$0		Amount	\$0		Amount	\$0	
Source			Source			Source		
Budget Reference			Budget Reference			Budget Reference		

Goals, Actions, & Services

Strategic Planning Details and Accountability

	□ New	☐ Modified	Unchanged □				
Goal #2. Increase student engagement: Through increased use of student engagement instructional strategies in Summerville Union H.S. District classrooms. The use of technology instruction in the classroom Increase use of Character Counts and student recognition programs Engage students in character education through Character Strong curriculum.							
State and/or Local Priorities Addressed by this goal: STATE 1 2 3 4 5 6 7 8 COE 9 10 LOCAL							
Identified Need	Identified Need						
EXPECTED ANNUAL MEASURABLE OUTCOMES							
Metrics/Indicators	Baseline	2017-18	2018-19	2019-20			
Three Tech PD to	2016 3 tech PD to staff	3 tach PD to staff	3 tech PD to staff	3 tech PD to staff			

Metrics/mulcators	Daseille	2017-18	2016-19	2019-20
Three Tech PD to staff	2016 3 tech PD to staff	3 tech PD to staff	3 tech PD to staff	3 tech PD to staff
Increase Attendance Rate	2016 94%	94.2%	94.4%	94.6%
Decrease Chronic Absenteeism	2016 14.75%	14.5%	14.25%	14%

Decrease suspension rate	2015-2016 8.4%	6%	5%	4%
Decrease expulsion rates	2015-2016 .93%	.80%	.70%	.60%
Recognize students in Character Counts Program	2016-2017 6 Luncheons	7 luncheons	7 luncheons	8 luncheons

PLANNED ACTIONS / SERVICES

Action 1								
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	⊠ All ☐ Stu	dents with Disa	abilities [Specific Student	Group(s)]		
	Location(s)	☐ All schools	☐ All schools ☐ Specific Grade spans: 9-12					
OR								
For Actions/Servi	ces included as contrib	outing to meeting t	he Increased	or Improved	d Services Requi	rement:		
	Students to be Served	☐ English Learne	rs 🗌 Fos	ter Youth	☐ Low Income			
		Scope of S	SARVICAS —	LEA-wide oup(s)	Schoolwide	OR	Limited to Unduplicated Student	
	Location(s)	☐ All schools	☐ Specific S	chools:		☐ Specific	c Grade spans:	
ACTIONS/SERVIC	<u>ES</u>							
2017-18			2018-19		2019-20			
⊠ New ☐ Modif	ied		☐ New ☐ Modified ☒ Unchanged		☐ New ☐ Modified ☒ Unchanged			
Classified Experts	3		Classified Experts		Classified Experts			
BUDGETED EXPE	<u>NDITURES</u>							
2017-18			2018-19			2019-20		
Amount	\$25,162.20-TOTAL \$20,000 (1000) Salar \$5,162.20(3000) Ben \$22,000 Base Grant	efits	Amount		000) Salaries (3000) Benefits ase Grant	Amount	\$25,162.20-TOTAL \$20,000 (1000) Salaries \$5,162.20(3000) Benefits \$22,000 Base Grant Expenditures	

Source	Supplemental and Base Grant	Source	Supplemental and Base Grant	Source	Supplemental and Base Grant
Budget	(1000) Salaries	Budget	(1000) Salaries	Budget	(1000) Salaries
Reference	(3000) Benefits	Reference	(3000) Benefits	Reference	(3000) Benefits

Action 2										
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
	Students to be Served	☐ AII ☐ S	tudents with D	isabilities	☐ [Specific Student	dent Group(s)]				
	Location(s)	All schools	☐ Specific	: Schools:		Specific Grade spans:				
				OR						
For Actions/Serv	ices included as contril	outing to meeting	g the Increase	ed or Impro	ved Services Requi	rement:				
	Students to be Served		ners 🛛 F	oster Youth	□ Low Income					
		Scope of S		LEA-wide oup(s)	Schoolwide	OR	Limited to Unduplicated Student			
	Location(s)	All schools				∑ Specific Grade spans: 9-12				
ACTIONS/SERVIC	<u>CES</u>									
2017-18			2018-19			2019-20				
☐ New ☐ Modi	fied 🛚 Unchanged		□ New □	Modified	☑ Unchanged	☐ New ☐	☐ Modified ☑ Unchanged			
	ll development in classroon n through TCSOS	n technology			lopment in classroom uction through TCSOS		essional development in classroom thnology instruction through TCSOS			
BUDGETED EXPE	ENDITURES									
2017-18			2018-19			2019-20				
Amount	\$0		Amount	\$0		Amount	\$0			
Source			Source			Source				

Budget Reference Budget Reference

A	
Action	- 4
/ (00001	

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
	Students to be Served	☐ All ☐ Stud	lents with Disa	bilities [Specific Studen	t Group(s)]				
	Location(s)	All schools Specific Schools:			_ Specif	ic Grade spans:			
OR									
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
	Students to be Served	⊠ English Learner	rs 🛚 Tos						
		Scope of Services ☐ LEA-wide ☐ Schoolwide ☐ Group(s)			e OR	Limited to Unduplicated Student			
	Location(s)		☐ Specific S	chools:	_ 🛛 Specif	ic Grade spans: 9-12			
ACTIONS/SERVICE	<u>ES</u>								
2017-18			2018-19		2019-20				
☐ New ☐ Modifi	ed 🗵 Unchanged		☐ New ☐ Modified ☒ Unchanged		☐ New ☐ Modified ☐ Unchanged				
Professional Develop	ment		Professional Development		Professional Development				
BUDGETED EXPE	NDITURES .								
2017-18			2018-19		2019-20				
Amount	\$5,800-TOTAL \$5,800 (5000) Service Travel/Conference	es	Amount	\$5,800-TOTAL \$5,800 (5000) Services Travel/Conference	Amount	\$5,800-TOTAL \$5,800 (5000) Services Travel/Conference			
Source	Supplemental		Source	Supplemental	Source	Supplemental			
Budget Reference	(5000) Services		Budget Reference	(5000) Services	Budget Reference	(5000) Services			

Action 4										
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
	Students to be Served	☐ All ☐ Stu	☐ All ☐ Students with Disabilities ☐ [Specific Student Group(s)]							
	Location(s)	☐ All schools	All schools Specific Schools: Specific Grade spans:							
OR										
For Actions/Serv	ices included as contrib	outing to meeting t	he Increased	or Improve	ed Services Requir	rement:				
	Students to be Served	□ English Learne	ers 🛚 Fos	ster Youth						
		Scope of S	SARVICAE -	LEA-wide oup(s)	Schoolwide	OR	Limited to Unduplicated Student			
	Location(s)		☐ Specific S	Schools:		Specifi	c Grade spans: 9-12			
ACTIONS/SERVIC	<u>CES</u>									
2017-18			2018-19			2019-20				
☐ New ⊠ Modi	fied		☐ New ☐ Modified ☐ Unchanged			☐ New ☐ Modified ☐ Unchanged				
Expand instructional access to technology and professional development for instruction for teachers		Ongoing instructional access to technology and professional development for instruction for teachers			Ongoing instructional access to technology and professional development for instruction for teachers					
BUDGETED EXPE	BUDGETED EXPENDITURES									
2017-18			2018-19			2019-20				
Amount	\$23,345.92-TOTAL \$23,345.91 (4000) So	upplies	Amount		92-TOTAL 91 (4000)	Amount	\$23,345.92-TOTAL \$23,345.91 (4000) Supplies			

	\$6,612.34 Base Grant Expenditure		Supplies \$6,612.34 Base Grant Expenditure		\$6,612.34 Base Grant Expenditure
Source	Supplemental/Base Grant	Source	Supplemental/Base Grant	Source	Supplemental/Base Grant
Budget Reference	(4000)-Supplies	Budget Reference	(4000)-Supplies	Budget Reference	(4000)-Supplies

Action 5									
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
Students to be Served	☐ All ☐ Student	Group(s)]							
Location(s)	All schools	Specific Schools:	☐ Specific Grade spans: 9-12						
OR									
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Students to be Served	☐ English Learners ☐ Foster Youth ☐ Low Income								
	Scope of Services	□ Schoolwide Group(s)	OR						
Location(s)		Specific Schools:	Specific Grade spans:						
ACTIONS/SERVICES									
2017-18	2018-	19	2019-20						
	□ Ne	w Modified Unchanged	☐ New ☐ Modified ☐ Unchanged						
Get Focused Stay Focused	Get Fo	cused Stay Focused	Get Focused Stay Focused						

BUDGETED EXPENDITURES

2017-18		2018-19		2019-20	
Amount	\$0	Amount	\$0	Amount	\$0
Source	Paid for by Grant	Source		Source	
Budget Reference		Budget Reference		Budget Reference	

Action 6										
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:										
	Students to be Served				Group(s)]					
	Location(s)		☐ Spe	ecific Schools:		Specific Specific	c Grade spans: 9-12			
OR										
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:										
	Students to be Served	☐ English Learr	ners [☐ Foster Youth	☐ Low Income					
		Scope of S	<u>ervices</u>	LEA-wide Group(s)	Schoolwide	OR 🗌	Limited to Unduplicated Student			
	Location(s)	☐ All schools	☐ Spe	ecific Schools:		☐ Specific	c Grade spans:			
ACTIONS/SERVIC	<u>ES</u>									
2017-18			2018-19			2019-20				
⊠ New ☐ Modif	ied 🗌 Unchanged		☐ New ☐ Modified ☒ Unchanged			☐ New ☐ Modified ☒ Unchanged				
Engage students in cl Strong curriculum.	naracter education through	n Character	Engage students in character education through Character Strong curriculum.			Engage students in character education through Character Strong curriculum.				
BUDGETED EXPE	NDITURES NOTICE									
2017-18			2018-19			2019-20				
Amount	\$0		Amount	\$0		Amount	\$0			
Source			Source			Source				
Budget Reference			Budget Referen	ce		Budget Reference				

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Percent graduating meeting a-g	2016 55%	57%	59%	61%
Increase students in pathway programs	2016 405 Student course enrollments	410	415	420
4 year college senior enrollment	2016 27.8%	28%	29%	30%
Seniors attending	 2016 – Number of seniors taking courses 	35%	37%	39%

Columbia College	at Columbia College 2016 – 44/130, 33.8% of graduating seniors		

PLANNED ACTIONS / SERVICES

Action 1								
For Actions/Servi	ces not included as co	ntributing to meeti	ng the Increa	sed or Impro	ved Services Re	equirement:		
	Students to be Served	⊠ All □ Stu	dents with Disa	abilities 🗌	[Specific Student	Group(s)]		
	Location(s)		☐ Specific S	Schools:		⊠ Specific Grade spans: 9-12		
				OR				
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	☐ English Learne	rs 🗌 Fos	ter Youth	☐ Low Income			
Scope of S			CARVICAC —	LEA-wide oup(s)	Schoolwide	OR	Limited to Unduplicated Student	
	Location(s)	☐ All schools	Specific Schools:			Specific Grade spans:		
ACTIONS/SERVIC	<u>ES</u>							
2017-18			2018-19			2019-20	2019-20	
☐ New ☐ Modifi	ed 🛛 Unchanged		☐ New ☐ Modified ☐ Unchanged			☐ New ☐	☐ Modified	
Provide equipment for Pathway instruction		Provide equipment for Pathway instruction		Provide equipment for Pathway instruction				
BUDGETED EXPENDITURES								
2017-18			2018-19			2019-20		
Amount	\$1,908.80-TOTAL \$1,908.80 (4000) Sup Base Grant-\$2,143.7	•	Amount		TAL 00) Supplies t-\$2,143.71	Amount	\$3,934-TOTAL \$3,934 (4000) Supplies Base Grant-\$2,143.71	
Source	Supplemental		Source	Supplemen	ntal	Source	Supplemental	

(4000) Supplies

Budget Reference (4000) Supplies

Budget Reference (4000) Supplies

Action 2									
For Actions/Serv	For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	⊠ All □ Stu	udents with	Disabilities	☐ [Specific Stud	ent Group(s	s)]		
	Location(s)	☐ All schools	⊠ Speci	fic Schools:	Summerville and Co	onnections	⊠ S _l	pecific Grade spans: 9-12	
				OR					
For Actions/Serv	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	☐ English Learn	ers 🗌	Foster You	th Low Incom	me			
		Scope of Servi	ices L	EA-wide	Schoolwide	OR	Lim	nited to Unduplicated Student Group(s)	
	Location(s)	☐ All schools	☐ Specif	fic Schools:		Ds	Specific	Grade spans:	
ACTIONS/SERVICE	<u>CES</u>								
2017-18		20	018-19			2019-	20		
☐ New ☐ Modi	fied 🛚 Unchanged		New 🗌	Modified	☑ Unchanged	□N∈	ew [☐ Modified ☑ Unchanged	
Increase student en	rollment in Pathway course	s In	icrease stude	ent enrollme	nt in Pathway courses	Increa	ise studi	ent enrollment in Pathway courses	
BUDGETED EXPENDITURES									
2017-18		20	018-19			2019-	20		
Amount	\$0	A	mount	\$0		Amou	ınt	\$0	
Source		So	ource			Source	е		

Budget Reference Budget Reference

Action 3								
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	⊠ AII □	Students with	Disabilities	☐ [Specific Stud	ent Group(s)]	
	Location(s)		☐ Spec	ific Schools:	Summerville and Co	onnections	⊠s	Specific Grade spans: 9-12
				OR				
For Actions/Serv	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:							
	Students to be Served	☐ English Lea	arners	Foster Yout	h	me		
		Scope of Se	ervices L	_EA-wide	Schoolwide	OR	Lin	mited to Unduplicated Student Group(s)
	Location(s)	☐ All schools	☐ Spec	ific Schools:_			Specific	c Grade spans:
ACTIONS/SERVIO	ACTIONS/SERVICES							
2017-18			2018-19			2019	-20	
☐ New ☐ Mod	ified 🛚 Unchanged		☐ New ☐] Modified	☑ Unchanged	□N	ew [☐ Modified
CTE teache	er training		CTE teacher tr	raining		CTE t	eacher t	training
BUDGETED EXPENDITURES								
2017-18			2018-19			2019	-20	
Amount			Amount			Amo	unt	
Source	CTEIG		Source	CTEIG		Sour	CA	CTEIG

Budget Reference Budget Reference

Action 4								
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	⊠ AII □ St	udents with Dis	sabilities	Group(s)]			
	Location(s)	☐ All schools		Schools: Summerville and Conn	ections 🗌 S	Specific Grade spans: 9-12		
				OR				
For Actions/Service	ces included as contrib	outing to meeting	the Increase	d or Improved Services Requi	rement:			
	Students to be Served	☐ English Learn	ners 🗌 Fo	oster Youth				
		Scope of S		LEA-wide Schoolwide Dup(s)	OR [Limited to Unduplicated Student		
	Location(s)	☐ All schools	☐ Specific	Schools:	_ Specifi	c Grade spans:		
ACTIONS/SERVICE	<u>ES</u>							
2017-18			2018-19		2019-20			
☐ New ☐ Modifi	ied 🛚 Unchanged		☐ New ☐	Modified 🛛 Unchanged	☐ New ☐	☐ Modified		
AP training for teacher	ers		AP training for	r teachers	AP training for teachers			
BUDGETED EXPE	NDITURES NDITURES							
2017-18			2018-19		2019-20			
Amount	\$2,000-TOTAL \$2,000-(5000) Service Base Grant	es	Amount	\$2,000-TOTAL \$2,000 (5000) Services/Trav/Conf Base Grant	Amount	\$2,000-TOTAL \$2,000 (5000) Services/Trav/Conf Base Grant		
Source	Base		Source	Base	Source	Base		

Budget	
Reference	

(5000) Services/Trav/Conf

Budget Reference (5000) Services/Trav/Conf

Budget Reference (5000) Services/Trav/Conf

Action 5									
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:									
	Students to be Served	⊠ AII □	Students with I	Students with Disabilities [Specific Student Group(s)]					
	Location(s)	All schools	⊠ Specif	ic Schools	: Summerville and Co	nnections 🖂	Specific Grade: 11-12		
	OR								
For Actions/Servi	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:								
	Students to be Served	☐ English Lea	arners 🗌	Foster Yo	uth	е			
		Scope of S	Arvicae —	EA-wide up(s)	Schoolwide	OR L	imited to Unduplicated Student		
	Location(s)	All schools	☐ Specif	ic Schools	: SHS (Instructional m	aterials) 🗌 S	Specific Grade spans: 11-12		
ACTIONS/SERVIC	ES								
2017-18			2018-19			2019-20			
⊠ New ☐ Modif	ied 🗌 Unchanged		☐ New ⊠	Modified	Unchanged	☐ New [☐ Modified ☑ Unchanged		
Incorporate a Columbia College CTE course on campus for 2017-2018.			Support a Columbia College CTE course on campus for 2018-2019.				Support a Columbia College CTE course on campus for 2019-2020.		
BUDGETED EXPENDITURES									
2017-18			2018-19			2019-20			
Amount	\$0		Amount	\$0		Amount	\$0		
Source			Source			Source			
Budget			Budget			Budget			

Reference	Reference	Reference	
I/GIGIGIICG	Reference	Reference	

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year	⊠ 2017–18 □ 2018–19 □ 2019–20			
Estimated Supp	lemental and Concentration Grant Funds:	\$ 91,699	Percentage to Increase or Improve Services:	4.93 %

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Efforts to improve student learning for unduplicated students at Summerville are balanced between targeted actions and schoolwide actions. Both have the emphasis of improving learning for our at risk students. Based upon staff and stakeholder input, the school is implementing eleven actions/services to increase or improve services to our at risk students.

The actions to target unduplicated students identify students who are struggling academically and are focused upon providing support specifically to those students. These include the following:

- Math 1 and Math 2 support courses
- English Language Development support courses
- · After school tutoring
- Summer School credit recovery
- Providing crisis counseling services

• Response to Intervention implementation

Each of these actions employee strategies to identify, support, and promote improvement in the academic performance of underperforming students.

The LEA employs strategies to provide services LEA wide that have the greatest impact on the at risk student population. Research supports that the first level of intervention and student support is through effective first teaching. These include providing a highly competent staff for instruction that are fully trained in common core standards, particularly in ELA and Math, both gateway subjects. Schoolwide strategies included in this plan to increase services for unduplicated students include:

- Common Core teacher training
- SBAC teacher training in ELA and Math
- Technology instruction training for teachers
- Providing at least one annual one on one guidance appointment with academic counseling for every student
- Implement LEA wide a Get Focused, Stay Focused curriculum to freshman that in three years will grandfather into all grades 9-12. GFSF specifically guides all students in creating a detailed 10 year plan for success in the occupational areas of their choice.

Research indicates that good academic practices show the greatest potential results with struggling students. While all students benefit from the above itemized actions, the unduplicated students benefit the most.

Local Control and Accountability Plan and Annual Update Template Instructions

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

Plan Summary
Annual Update
Stakeholder Engagement
Goals, Actions, and Services
Planned Actions/Services

Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, mark the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under *EC* Section 52064.5.

Budget Summary

The LEA must complete the LCAP Budget Summary table as follows:

- Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the California School Accounting Manual (http://www.cde.ca.gov/fg/ac/sa/). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year:
 This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.
- Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year
 not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that
 are not included in the total funds budgeted for planned actions/services for the LCAP year. (Note: The total
 funds budgeted for planned actions/services may include funds other than general fund expenditures.)

Total Projected LCFF Revenues for LCAP Year: This amount is the total amount of LCFF funding the LEA
estimates it will receive pursuant to EC sections 42238.02 (for school districts and charter schools) and 2574
(for county offices of education), as implemented by EC sections 42238.03 and 2575 for the LCAP year
respectively.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve
 this goal as a result of this analysis and analysis of the data provided in the LCFF Evaluation Rubrics, as
 applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. *EC* identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. *EC* requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, *EC* Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, mark the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (<u>Link to State Priorities</u>)

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix, sections (a) through (d).

Planned Actions/Services

For each action/service, the LEA must complete either the section "For Actions/Services not contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by checking "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is checked, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see <u>Demonstration of Increased or Improved Services for Unduplicated Students</u> section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must select one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, place a check mark next to "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, place a check mark next to "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", place a check mark next to "Limited to Student Groups".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

New/Modified/Unchanged:

- Check "New" if the action/service is being added in any of the three years of the LCAP to meet the
 articulated goal.
- Check "Modified" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Check "Unchanged" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - o If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may check "Unchanged" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *EC* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and mark the appropriate LCAP year. Using the copy of the table, complete the table as required for the current year LCAP. Retain all prior year tables for this section for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to *California Code of Regulations*, Title 5 (5 *CCR*) Section 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Consistent with the requirements of 5 *CCR* Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are
 principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local
 priorities. Also describe how the services are the most effective use of the funds to meet these goals for its
 unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting
 research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching:
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
 - b. Mathematics CCSS for Mathematics
 - c. English Language Development (ELD)
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site:
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments:
- B. The Academic Performance Index:
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates:
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates:

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under EC sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in 5 CCR Section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).

- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in EC Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, courtappointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR Section 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 COE Only), and Coordination of Services for Foster Youth (Priority 10 COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in EC Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

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